

Committee developed Mission and Vision drafts in chronological order of development, from earliest to most recent. Numbers imply authorship linkage between Mission and Vision statements, i.e., Mission and Vision #1 drafted by the same Committee members. Highlighted words/phrases are ones that are consistently included. Draft under #5, not numbered, is the same as #5 with a few suggested phrases inserted.

Mission Drafts:

1. The University of Alabama in Huntsville is a **research-intensive** university that **leverages its location in the nation's most highly educated center of technology** to create, apply and share a broad range of knowledge among our students and faculty, our community, and the world. The excellence of our research and teaching produces graduates with character, love of learning, and excellence in all fields who will be the leaders and innovators of the future.
2. The University of Alabama in Huntsville, a **research intensive** public university, creates and applies knowledge and spreads knowledge among the university community, the Huntsville community, Alabama, and the world. Our research, teaching, and service yield graduates with the technical excellence, character, and love of learning to become the leaders and knowledge creators of the future.
3. The University of Alabama in Huntsville is a **research-intensive** university that **leverages its location in Alabama's highly educated technology center** to create, apply and share a broad range of knowledge among our students and faculty, our community, and the world. The excellence of our research and teaching produces graduates with character, love of learning, and excellence in all fields who will be the leaders and innovators of the future.
4. The University of Alabama in Huntsville is a **research-intensive university with a science and engineering focus**. The university **leverages its scenic location in Alabama's technology corridor of highly trained professionals**, to create, apply and share a broad range of knowledge across many fields of study with our students, our community, and the world. Our research and teaching staff is committed to produce graduates with character, love of learning, and excellence who will be the leaders and innovators of tomorrow.
5. The University of Alabama in Huntsville is a **research-intensive technological university**, located in the **science and engineering corridor of the Tennessee Valley**. Its mission is to discover, create, develop, apply and communicate a broad range of knowledge among our students, state, region and the world. Our **graduates leave** with the critical thinking skills, passion for learning, and highly rigorous and relevant education required of the leaders, researchers, and innovators of the future.

The University of Alabama in Huntsville is a **research-intensive technological university**, located in the **science and engineering corridor of the scenic Tennessee Valley**. Its mission is to **engage in exploration and discovery**, create, develop, apply and communicate a broad range of knowledge among our students, state, region and the world. Our graduates leave with the critical thinking skills, passion for learning, and highly rigorous and relevant education required of the leaders, researchers, innovators, and **engaged citizens of the future**.

Vision Draft:

1. The University of Alabama in Huntsville will be the **preeminent** model for the **convergence of science and engineering with the arts, social sciences, humanities, health care, and business**. We will become a **first choice university** by providing an **inspiring experience** that instills the spirit of discovery, the ability to find solutions to complex problems, and a passion to make a better world.
2. The University of Alabama in Huntsville will **create the future** by becoming a **destination university** that is **preeminent** in the **convergence of science and engineering with the arts, social sciences, humanities, and business**. We will inspire our graduates to meet the challenges of tomorrow by instilling in them the spirit of discovery, the ability to solve complex problems, and a **passion for improving the human condition**.
3. The University of Alabama in Huntsville will be the **preeminent** model for the **convergence of science and engineering with the arts, social sciences, humanities, health care, and business**. We will become a **first choice university** by providing an **inspiring experience that instills the spirit of discovery**, the ability to find solutions to complex problems, and a **passion to make a better world**.
- 4.
5. UAHuntsville will be internationally recognized for its **preeminence** as a **technological** university focused on solving the most relevant challenges of our time. We will become a **first choice university** by providing an **inspiring experience that instills the spirit of discovery**, the ability to find solutions to complex problems, and a passion to make a better world.

UAHuntsville will be internationally recognized for its **preeminent ability to integrate science and technology with the humanities, business, and health care**. We will become a first choice university by providing an **inspiring experience that instills the spirit of discovery**, the ability to find solutions to complex problems, and a **passion to make a better world**.

Comment [DA1]: Trademark of Michigan Tech